

2011/12 General Fund Variance Analysis

FACTORS INFLUENCING OUTTURN	VALUE	
	£	£
1 Unforeseeable windfalls, costs and year end adjustments	49,339	
2 Demand led variances	(409,084)	
3 Efficiency savings	(139,508)	
4 Other service driven variances (including delays)	(133,625)	
5 Budget setting issues / errors	7,298	
6 Other variances	(27,117)	(652,696)

DETAILED VARIANCE BY SERVICE AREA	£		PRT QTR4 Projection £	C/Fwd Request £	Ongoing? £
	£	£			
	Adverse or (Favourable)				
Community Engagement					
2 Lancaster VIC : Less than anticipated service charges and salary savings	(14,341)				
3 Platform : Mainly gas & electric savings, and salary savings	(11,299)		(7,800)		(8,000)
4 Wellbeing Team : Mainly salaries savings, supplies & services & reduced car allowances	(20,497)		(20,900)		
2 Arts Development expenditure : delayed spend re More Music phase 2 and Museums consultants	(15,750)		(15,600)	14,900	
5 Sports & Physical activity : Staff time recharges not budgeted for	(6,740)				
5 Lancaster Museum Partnership : budget not reduced after increased last year for one off storage costs	(5,383)		(5,400)		(5,400)
3 Salt Ayre Sports Centre : Mainly salaries/gas/electricity; vacant posts.	(61,478)		(75,900)		(20,000)
3 Community Pools : Salaries and utilities net savings	(12,031)				
4 Customer Services : Savings on salaries, Customer Insight & Language Line	(8,246)				
3 Marketing & Communications : Savings on postage, advertising and publicity	(14,336)			6,000	
1 Partnerships Team : Salaries savings, but mainly external project income	(35,218)			25,200	
4 Vacant Shops Reserve : Contributions from the reserve towards the West End Car Park capital project slipped into 2012/13 due to delayed project start date	22,600				
2 Williamson Park : Mainly additional income, net of additional salary costs and reduced operating costs	(27,503)			21,000	(10,000)
1 Williamson Park provision - balance no longer required	(91,557)				
6 Minor Variances	(24,361)	(326,140)			
Corporate Accounts					
1 Additional grant income re Homelessness	(65,165)			65,000	
1 Reduced interest recharge to HRA due to changes in the Capital Financing Requirement	71,598				
1 Impact of reversing Icelandic investment impairment mainly due to not receiving gap interest	26,778				
6 Minor Variances	3,176	36,387			

DETAILED VARIANCE BY SERVICE AREA

Health & Housing Services

	£	£	PRT QTR4 Projection £	C/Fwd Request £	Ongoing? £
2 Cemeteries : additional income from sale of grave spaces	(22,627)		(21,800)		
4 Environmental Protection - Contaminated Land and Air Quality Control delayed expenditure	(11,256)		(12,900)		
2 Pest Control : Lower demand for service mainly relating to insect treatments.	5,776				
1 Private Rented Sector Activity : Greater number of licensable HMO's in the year than anticipated.	(6,234)		(6,200)		
4 Housing Options - Housing Advice : Salary savings	(12,967)		(13,000)		
6 Minor Variances	<u>(14,166)</u>	(61,475)			

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4 Chief Executive & Support : Car allowances, supplies & services	<u>(4,521)</u>	(4,521)			(1,000)
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Property Services

2 Off Street Parking : mainly additional income and operational savings	(75,031)		(72,600)	14,000	
1 White Lund Trading Estate : Income from removal of restricted covenant	(13,091)				
5 Kellet Road : Reimbursement of dilapidation costs less than anticipated	11,675		11,700		
2 City Lab : Reduced electricity consumption / adjustment to reserve	(13,971)				
5 Commercial Properties : Old Mans Rest / Ryelands House - budget and past year accruals errors	13,500				
2 St Leonards House : Reduced premises costs re low tenancy / County rent arrears	(45,176)				(15,000)
5 Lancaster Bus Station : Env Services contribution to public conveniences not budgeted for	(16,598)				(15,000)
2 Assembly rooms & Charter Market : Reduced income from vacant stalls	5,561		7,800		
5 Lancaster Market : Increased rental & service charge income / reduced storage income	(8,564)		(9,600)		
3 Municipal Buildings : Additional premises hire / vacant post, supplies & services	(8,419)				
2 Lancaster Town Hall : Increased electricity, R&M / reduced water & trade refuse	5,175				
5 Service relocation costs	16,799				
6 Minor Variances	<u>24,954</u>	(103,187)	(30,800)		

