		VALUE				
F	ACTORS INFLUENCING OUTTURN	£	£			
1	Unforeseeable windfalls, costs and year end adjustments	49,339				
2	Demand led variances	(409,084)				
3	Efficiency savings	(139,508)				
4	Other service driven variances (including delays)	(133,625)				
5	Budget setting issues / errors	7,298				
6	Other variances	(27,117)	(652,696)			

				PRT QTR4 Projection	C/Fwd Request	Ongoing?
_		£	£	£	£	£
DE	ETAILED VARIANCE BY SERVICE AREA	Adverse or (F	avourable)			
Co	mmunity Engagement					
2	Lancaster VIC: Less than anticipated service charges and salary savings	(14,341)				
3	Platform : Mainly gas & electric savings, and salary savings	(11,299)		(7,800)		(8,000)
4	Wellbeing Team : Mainly salaries savings, supplies & services & reduced car allowances	(20,497)		(20,900)		
2	Arts Development expenditure : delayed spend re More Music phase 2 and Museums consultants	(15,750)		(15,600)	14,900	
5	Sports & Physical activity : Staff time recharges not budgeted for	(6,740)				
5	Lancaster Museum Partnership : budget not reduced after increased last year for one off storage costs	(5,383)		(5,400)		(5,400)
3	Salt Ayre Sports Centre: Mainly salaries/gas/electricity; vacant posts.	(61,478)		(75,900)		(20,000)
3	Community Pools : Salaries and utilities net savings	(12,031)				
4	Customer Services : Savings on salaries, Customer Insight & Language Line	(8,246)				
3	Marketing & Communications : Savings on postage, advertising and publicity	(14,336)			6,000	
1	Partnerships Team : Salaries savings, but mainly external project income	(35,218)			25,200	
4	Vacant Shops Reserve : Contributions from the reserve towards the West End Car Park capital project slipped into 2012/13 due to delayed project start date	22,600				
2	Williamson Park: Mainly additional income, net of additional salary costs and reduced operating costs	(27,503)			21,000	(10,000)
1	Williamson Park provision - balance no longer required	(91,557)				
6	Minor Variances	(24,361)	(326,140)			
Со	rporate Accounts					
1	Additional grant income re Homelessness	(65,165)			65,000	
1	Reduced interest recharge to HRA due to changes in the Capital Financing Requirement	71,598				
1	Impact of reversing Icelandic investment impairment mainly due to not receiving gap interest	26,778				
6	Minor Variances	3,176	36,387			

		£	£	PRT QTR4 Projection	C/Fwd Request £	Ongoing?
DE	TAILED VARIANCE BY SERVICE AREA	Adverse or (F	avourable)	~	~	~
	vironmental Services	Adverse or (i	avourable)			
	Employee Costs: Service wide excluding GM, Highways and RMS (turnover and overtime savings)	(17,745)		(20,400)		
1	Vehicles: Mainly leasing savings due to internal financing of new vehicles, plus R&M and Fuel saving	(104,491)		(15,400)		
2	VMU : R&M / Materials / Licenses / Income from external clients	(11,855)		, ,		
5	Three Stream Waste & Recycling: Mainly Equipment Leases	19,810		3,100		
2	Trade Refuse: Supplies & Services / Income (impact of recession)	23,636		31,000		
4	Parks & Playgrounds: R&M (promenade planters / playground improvements / materials)	(5,917)				
2	Nursery: Mainly utility saving on gas	(5,618)				(3,000)
2	Street Cleaning: Utility savings plus reduced transport hire but additional R&M costs	(9,869)				
2	Highways : Mainly reduced transport costs and surplus on internal and Highways Partnership works	(43,770)				
1	Highways : Transfer to Reserve re above surplus	44,673				
1	Building Cleaning: Recharges outside service	12,947				
6	Minor Variances	702	(97,497)	(10,800)		
Fin	ancial Services					
2	Financial Services: Mainly HR/Payroll software not installed in 2011/12	(46,888)		(31,400)	34,900	
2	Revenues : Legal & Court Costs recovered net of increased cost of rate relief	(56,138)				
4	Investment Interest	(26,778)				
1	Additional contribution to Bad Debt provision to cover increased housing benefit write-offs	82,000				
1	Additional contribution to Insurance provision to cover old MMI claims	155,000				
1	Information Services : Employees Salary savings	(7,008)		(7,000)		
2	Infrastructure : Update & Maintenance savings	(14,071)		(14,500)		
4	Anti-virus Software : License purchased for 11/12 only, still need to cover 12/13 and 13/14	(12,001)		(12,000)	6,300	
6	Minor Variances	5,479	79,595			
Go	vernance Services					
3	Elections : Fees and Stationery	(7,662)		(9,000)		
3	Electoral Registration : Equipment, Software Licences and Stationery	(15,763)		(14,000)		
2	Licensing: Mainly Premises Licences re fewer applications/renewals and other misc Licence Fees	7,191		8,300		
2	Legal : Additional court costs and additional postage costs	12,301				
2	H.R. Mgt. & Admin. : Mainly reduced spend on corporate training and books & periodicals	(13,641)		(12,600)	6,000	
2	Member Training: savings due to sharing costs with other authorities/low uptake from members	(9,331)		(9,300)		
3	Democratic Representation : Various savings including Conferences, Allowances and Catering	(8,520)				
4	Various Staff savings : Legal/Democratic/H.R./Licensing	(12,675)				
6	Minor Variances	1,594	(46,505)			

			PRT QTR4	C/Fwd	Ongoing?
	£	£	£	£	£
ETAILED VARIANCE BY SERVICE AREA	Adverse or (F	avourable)			
alth & Housing Services					
Cemeteries : additional income from sale of grave spaces	(22,627)		(21,800)		
Environmental Protection - Contaminated Land and Air Quality Control delayed expenditure	(11,256)		(12,900)		
Pest Control: Lower demand for service mainly relating to insect treatments.	5,776				
Private Rented Sector Activity: Greater number of licensable HMO's in the year than anticipated.	(6,234)		(6,200)		
Housing Options - Housing Advice : Salary savings	(12,967)		(13,000)		
Minor Variances	(14,166)	(61,475)			
fice of the Chief Executive					
Chief Executive & Support : Car allowances, supplies & services	(4,521)	(4,521)			(1,000)
operty Services					
Off Street Parking: mainly additional income and operational savings	(75,031)		(72,600)	14,000	
White Lund Trading Estate: Income from removal of restricted covenant	(13,091)				
Kellet Road : Reimbursement of dilapidation costs less than anticipated	11,675		11,700		
City Lab: Reduced electricity consumption / adjustment to reserve	(13,971)				
Commercial Properties: Old Mans Rest / Ryelands House - budget and past year accruals errors	13,500				
St Leonards House: Reduced premises costs re low tenancy / County rent arrears	(45,176)				(15,000)
Lancaster Bus Station: Env Services contribution to public conveniences not budgeted for	(16,598)				(15,000)
Assembly rooms & Charter Market : Reduced income from vacant stalls	5,561		7,800		
Lancaster Market : Increased rental & service charge income / reduced storage income	(8,564)		(9,600)		
Municipal Buildings : Additional premises hire / vacant post, supplies & services	(8,419)				
Lancaster Town Hall : Increased electricity, R&M / reduced water & trade refuse	5,175				
Service relocation costs	16,799				
Minor Variances	24,954	(103,187)	(30,800)		
	Environmental Protection - Contaminated Land and Air Quality Control delayed expenditure Pest Control: Lower demand for service mainly relating to insect treatments. Private Rented Sector Activity: Greater number of licensable HMO's in the year than anticipated. Housing Options - Housing Advice: Salary savings Minor Variances fice of the Chief Executive Chief Executive & Support: Car allowances, supplies & services operty Services Off Street Parking: mainly additional income and operational savings White Lund Trading Estate: Income from removal of restricted covenant Kellet Road: Reimbursement of dilapidation costs less than anticipated City Lab: Reduced electricity consumption / adjustment to reserve Commercial Properties: Old Mans Rest / Ryelands House - budget and past year accruals errors St Leonards House: Reduced premises costs re low tenancy / County rent arrears Lancaster Bus Station: Env Services contribution to public conveniences not budgeted for Assembly rooms & Charter Market: Reduced income from vacant stalls Lancaster Market: Increased rental & service charge income / reduced storage income Municipal Buildings: Additional premises hire / vacant post, supplies & services Lancaster Town Hall: Increased electricity, R&M / reduced water & trade refuse Service relocation costs	Adverse or (F. Palth & Housing Services Cemeteries: additional income from sale of grave spaces (22,627) Environmental Protection - Contaminated Land and Air Quality Control delayed expenditure (11,256) Pest Control: Lower demand for service mainly relating to insect treatments. 5,776 Private Rented Sector Activity: Greater number of licensable HMO's in the year than anticipated. (6,234) Housing Options - Housing Advice: Salary savings (12,967) Minor Variances (14,566) fice of the Chief Executive Chief Executive & Support: Car allowances, supplies & services Off Street Parking: mainly additional income and operational savings (75,031) White Lund Trading Estate: Income from removal of restricted covenant Kellet Road: Reimbursement of dilapidation costs less than anticipated (13,091) Kellet Road: Reimbursement of dilapidation costs less than anticipated (11,675) City Lab: Reduced electricity consumption / adjustment to reserve (13,971) Commercial Properties: Old Mans Rest / Ryelands House - budget and past year accruals errors 13,500 St Leonards House: Reduced premises costs re low tenancy / County rent arrears (45,176) Lancaster Bus Station: Env Services contribution to public conveniences not budgeted for (16,598) Assembly rooms & Charter Market: Reduced income from vacant stalls Lancaster Market: Increased rental & service charge income / reduced storage income (8,564) Municipal Buildings: Additional premises hire / vacant post, supplies & services (8,419) Lancaster Town Hall: Increased electricity, R&M / reduced water & trade refuse 5,175	Adverse or (Favourable) Palth & Housing Services Cemeteries: additional income from sale of grave spaces Control: Lower demand for service mainly relating to insect treatments. 5,776 Private Rented Sector Activity: Greater number of licensable HMO's in the year than anticipated. (6,234) Housing Options - Housing Advice: Salary savings (12,967) Minor Variances (14,526) (4,521) City Left Executive Chief Executive & Support: Car allowances, supplies & services Off Street Parking: mainly additional income and operational savings (75,031) White Lund Trading Estate: Income from removal of restricted covenant Kellet Road: Reimbursement of dilapidation costs less than anticipated 11,675 City Lab: Reduced electricity consumption / adjustment to reserve (13,971) Commercial Properties: Old Mans Rest / Ryelands House - budget and past year accruals errors St Leonards House: Reduced premises costs re low tenancy / County rent arrears 4(5,176) Lancaster Bus Station: Env Services contribution to public conveniences not budgeted for (16,598) Assembly rooms & Charter Market: Reduced income from vacant stalls 5,561 Lancaster Market: Increased electricity, R&M / reduced storage income (8,564) Municipal Buildings: Additional premises hire / vacant post, supplies & services (8,419) Lancaster Town Hall: Increased electricity, R&M / reduced water & trade refuse 5,175	ETAILED VARIANCE BY SERVICE AREA Adverse or (Faruntable 18 Adverse or	ETAILED VARIANCE BY SERVICE AREA Adverse □ Favor International from sale of grave spaces Cemeteries: additional income from sale of grave spaces Cemeteries: additional from sale of grave spaces Cemeteries: additional promised to grave spaces Cemeteries: additional promised to grave spaces Cemeteries: additional promised to grave spaces Cemeteries: additional promised of grave spaces Cemeteries: additional promised to grave spaces Cemeteries: additional promised to grave spaces Cemeteries: additional promised to grave spaces Cemeteries: additional promised of gravity relating to insect treatments. Cease of the Chief Executive Chief Executive & Support: Car allowances, supplies & services Chief Executive & Support: Car allowances, supplies & services Certification of the Chief Executive Chief Executive & Support: Car allowances, supplies & services Commercial Properties: Income from removal of restricted covenant Kellet Road: Reimbursement of dilapidation costs less than anticipated City Lab: Reduced electricity consumption / adjustment to reserve City Lab: Reduced electricity consumption / adjustment to reserve City Lab: Reduced electricity consumption / adjustment to reserve City Lab: Reduced electricity consumption / adjustment to reserve City Lab: Reduced electricity consumption / adjustment to reserve City Lab: Reduced electricity consumption / adjustment to reserve C

				PRT QTR4 Projection	C/Fwd Request	Ongoing?
		£	£	£	£	£
DE	TAILED VARIANCE BY SERVICE AREA	Adverse or (F	avourable)			
Re	generation & Policy					
4	Regeneration & Projects Team : Savings on subscriptions	(7,100)		(7,100)		(7,300)
5	Luneside East : Site Costs - Savings on security costs, electricity and a reduced repairs	(5,501)		(5,600)		
2	Development Control: Mainly reduced fee income plus additional legal / enquiry costs	98,587		107,000		35,000
2	Building Control M&A: Car Leases/Allowances, Office Equipment, Salaries, Training - reduced spend re reduced staff and reduced number of applications	(16,884)				
1	Middleton Nature Reserve & Pumping Station : maintenance savings and one-off income	(20,892)		(21,800)		
2	Local Development Framework : Timetable delayed due to CIL regulations being finalised etc	(76,939)		(76,900)	76,900	
2	Morecambe Area Action Plan : Delays due to other work pressures	(39,668)		(41,200)	39,700	
5	Planning Housing & Policy: Salary budget errors, plus supplies and services savings	(11,700)		(6,100)		
4	Regen & Policy Mgt. & Admin. : Salary savings plus no LEP Subscriptions payment required	(16,521)				
2	Conservation & Environment : Historic Buildings and Conservation Areas take up Section 106 funded grant scheme slower than anticipated	(8,241)		(11,000)		
6	Minor Variances	(24,495)	(129,353)			
		<u> </u>				
	TOTAL NET UNDERSPEND		(652,696)	(449,700)	309,900	(49,700)
	Total Provisional Carry Forward Requests		309,900			
	TOTAL NET UNDERSPEND, ASSUMING ALL CARRY FORWARD REQUESTS APPROVED	_	(342,796)			